FINANCIAL RESULTS 2019

















April 2020



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Executive Summary.





2019:

Scaling funded by IPO Year of transformation

- PLN 23M IPO proceeds increase in UA to PLN 13.6M PLN, +6x vs 2018
- PLN 49.7M Revenue, +33% y/y
- adapting to market conditions: pipeline review and production optimisation

2020:

Revenue increase from HC Improved financials

- steep increase of revenue in Q1 2020 PLN 37M
- success of HC games, beneficial monetisation model
- efficient production lower expenditures
- expecting improved financial results and cash flow

2019 FINANCIALS



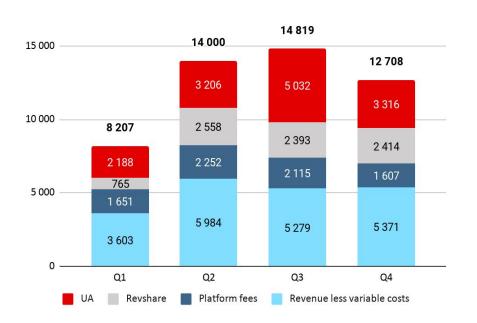
Key Consolidated Financial Data

| | | Q1 2019 | Q2 2019 | Q3 2019 | Q4 2019 | FY 2019 |
|---------|--------------------------------------|---------|----------|----------|----------|----------|
| | Revenue | 8 207 | 14 000 | 14 819 | 12 708 | 49 734 |
| | Cost of products and services sold | (6 910) | (11 381) | (14 130) | (12 687) | (45 108) |
| | of which: main variable costs | (4 604) | (8 016) | (9 540) | (7 337) | (29 497) |
| | General and administrative costs | (2 210) | (2 954) | (2 270) | (2 142) | (9 576) |
| | EBITDA | 153 | 744 | 302 | (5 545) | (4 346) |
| | of which: one-offs (IPO, write-offs) | (162) | (281) | (246) | (5 785) | (6 474) |
| | adjusted EBITDA | 315 | 1 025 | 548 | 240 | 2 128 |
| | Net profit (loss) | (456) | (849) | (1 626) | (6 947) | (9 878) |
| | | | | | | |
| | Capex | 5 364 | 5 997 | 4 501 | 3 560 | 19 422 |
| BOOMBIT | Cash (as of period-end) | 1,348 | 11,996 | 7 796 | 3 530 | 3 530 |

udziałem w wyniku

Increase of Revenue Less Main Variable Costs.

Revenue Less Main Variable Costs (PLN k)



PLN 49.7M - Revenue 2019

Revenue Less Main Variable Costs - increase from PIN 3,6 in Q1 to over PLN 5M per Quarter

User Acquisition - higher UA spend thanks to funds raised in the IPO

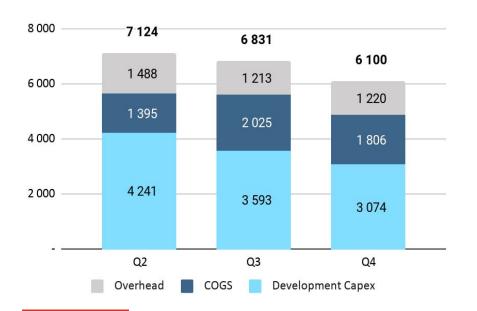
Rev Share - increase from Q2 as a result of higher revenue in GaaS

Platform Fees – lower cost in H2 as a result of higher share of ads revenue



Improved Cost Efficiency.

Personnel Costs as part of P&L and Development Capex (PLN k)



Cost Efficiency Improvement thanks to Optimised Production

- Team's Re-Organisation adaptation to market conditions and production requirements
- Total personnel cost lowered by c. PLN 1M vs Q2
- Full Effect in Q1 2020:
 - Target headcount ~170
 - Estimated quarterly savings extra PLN ~0,4M (vs. Q4), visible mostly in Development Capex

Capital Expenditure Under Control.

- Adapting Capex to production requirements in H2 2019 decreasing quarterly capex to PLN 3,6M vs. PLN 6M in Q2
- PLN 6M write-off resulting from publishing pipeline revision
- PLN 19.4M total development capex in 2019

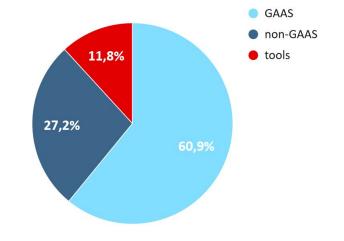
Capex (PLN k)

5 997 6 000 5 3 6 4 817 4 501 770 846 229 3 560 4 000 210___ 4 241 4 3 4 2 2 000 3 593 3 074

burn rate to external developers

personnel cost

Capex Share by Category of Development Costs (%)





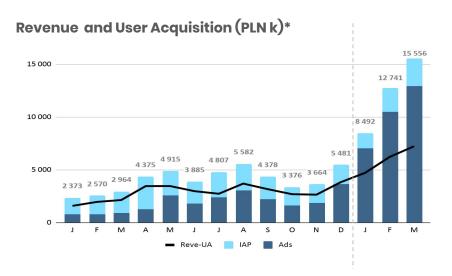
UA, monetization and game design

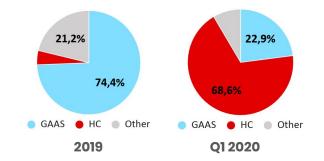
2019 OPERATIONS



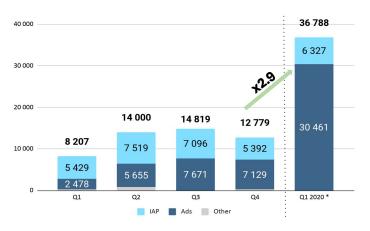
2019 Revenue.

- Sharp increase in sales from Q2
- Increasing share of ads revenue in consecutive quarters
- Revenue increased from December 2019 thanks to HC games
- PLN 37 m revenue in Q1 2020, approx. 75% of total 2019 revenue









*Q1 2020 - estimated revenue from games



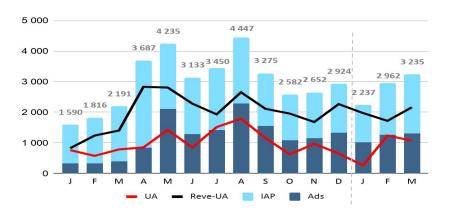
GaaS Games.

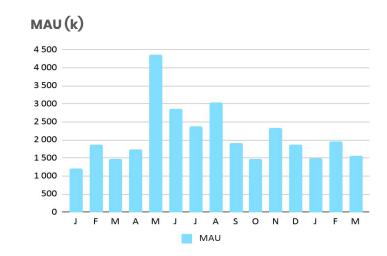
Revenue Q4 2019

- Revenue less UA at a stable level
- Revenue Increase from Q2 onwards in GaaS
- UA increased in Q1 2020 promoting Archery Club and Tanks a Lot!



Revenue and User Acquisition (PLN k)*







Legacy Games*.



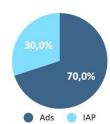




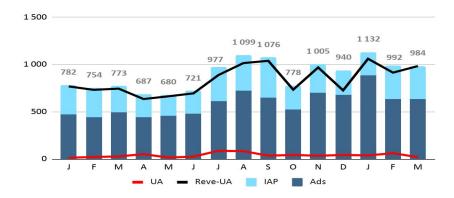




Revenue Q4 2019



Revenue and User Acquisition (PLN k)**



Stable source of revenue: PLN 1M monthly average



**Q1 2020 - estimated revenue from games

OUTLOOK 2020



Our HyperCasual Games.

- New titles launched Q4 2019 & Q1 2020 several in testing
- Revenue model based on Ads but Increasing % of IAP income
- March 2020 BoomBit ranked in Global TOP 25 Publishers (by downloads)*
- Higher visibility to attract games and studios to our HC publishing division



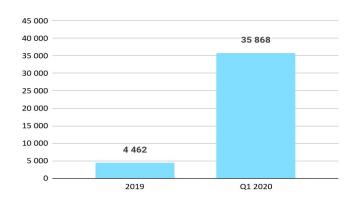




Revenue and User Acquisition (PLN k)*



Downloads (k)



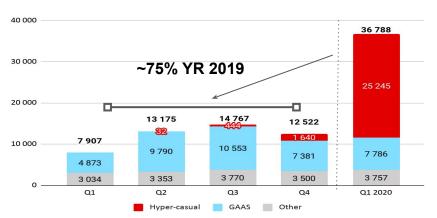
BOOMBIT

* according to Pioridata, ranked 23rd

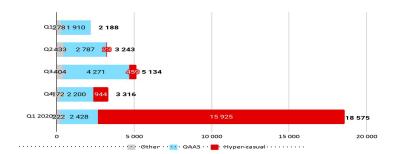
HC Impact in Q1 2020.

- In Q1 2020 HC Generated PLN 25,2M in Revenue
- That is 50% of Q1 2020 "Revenue-UA" Income
- Non-HC Portfolio Stable income in Q1 2020 despite lower UA spend in Q4 2019
- Q1 2020 is around 76% of the Entire 2019 Year

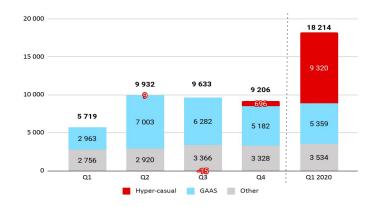
Revenue from Games (PLN k)*



UA by game genre (PLN k)



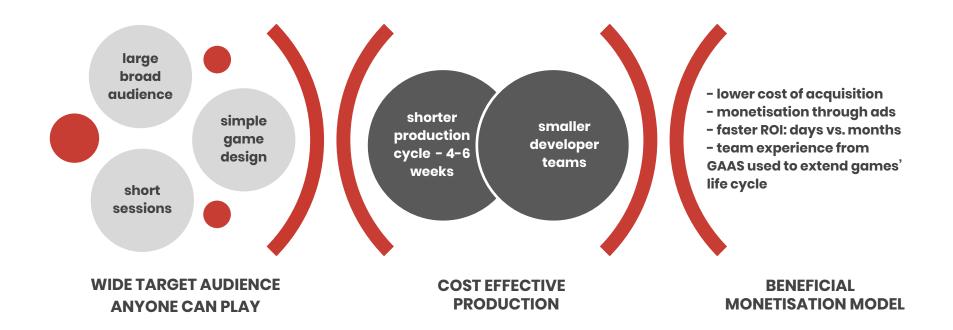
Revenue Less UA (PLN k)*





*Q1 2020 - estimated revenue from games

HC - High Scaling Potential.





Publishing Plans.

DIVERSIFIED PORTFOLIO

- Wide variety of Projects
- Production focused on most promising titles
- Optimising and updating key existing titles
- Several (10+) titles in testing

MAXIMUM FLEXIBILITY

- Analysing trends in gamers behaviour and needs
- Verifying publishing plans
- Organisation enabling agile changes to adapt production

Launched



Ramp car jumping



Ragdoll Car Crash



You crush!



Stunt Truck Jump



Will it shred?



Tug of War

Soft Launch



Cooking Festival



2020 Outlook Summary.

1

MAXIMUM FLEXIBILITY PRODUCTION AND PUBLISHING

- Experienced BI and UA Division
- Focus on most promising titles
- Diversifying portfolio and UA channels and portfolio – several (10+) titles in testing

2

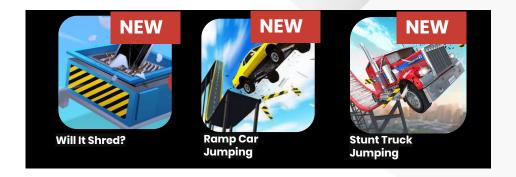
INCREASED REVENUE

- HyperCasual games success
- No negative impact from COVID-19 in sales and operations

3

IMPROVED FINANCIALS

- Cost and capex under control
- Improving financial results (higher revenue and lower expenditures)



APPENDIX



P&L Statement.

| (PLN k) | FY 2018 | FY 2019 |
|---|----------|----------|
| Revenues | 37,525 | 49,734 |
| cogs | (19,753) | (45,108) |
| Gross result | 17,772 | 4,626 |
| G&A Costs | (7,316) | (9,576) |
| Other operating revenues | 501 | 154 |
| Other operating costs | (428) | (6,176) |
| EBIT | 10,529 | (10,972) |
| Net financial costs | (73) | (144) |
| Share in net profits (losses) in joint ventures | (46) | (66) |
| Income before tax | 10,410 | (11,182) |
| | | |
| Income tax | (2,038) | 1,304 |
| Net result | 8,372 | (9,878) |



Balance Sheet.

| (PLN k) | 31/12/2018 | 31/12/2019 |
|--------------------------------|------------|------------|
| Fixed assets | | |
| Property, plant and equipment | 1,520 | 1 581 |
| Development expenses | 22,488 | 29,585 |
| Goodwill | 13,833 | 14,440 |
| Investments in joint ventures | 6 | - |
| Other financial assets | 205 | 393 |
| Deferred income tax assets | 931 | 1 471 |
| Other receivables and accruals | 1,070 | 512 |
| | 40,053 | 47,982 |
| | | |
| Current assets | | |
| Accounts receivable | 3,541 | 7,056 |
| Income tax receivable | 910 | 1,029 |
| Other receivables and accruals | 2,180 | 2,887 |
| Other financial assets | 474 | 4,211 |
| Cash and cash equivalents | 2,594 | 3,530 |
| | 9,699 | 18,713 |
| Assets for sale | - | - |
| TOTAL ASSETS | 49,752 | 66,695 |

| (PLN k) | 31/12/2018 | 31/12/2019 |
|---|------------|------------|
| SHAREHOLDER'S EQUITY | | |
| Equity attributable to the shareholders of the parent company | | |
| Equity capital | 6,000 | 6,710 |
| Capital from the sale of shares above the nominal price | 9,205 | 32,063 |
| Foreign exchange differences on the translation of a foreign entity | 619 | 1,115 |
| Other capitals | 1,674 | 2,389 |
| Retained earnings | 17,283 | 8,761 |
| | 34,781 | 51,038 |
| Capital attributable to non-controlling interests | (21) | (17) |
| TOTAL SHAREHOLDERS EQUITY | 34,760 | 51,021 |
| LIABILITIES | | |
| Long Term liabilities | | |
| Deferred income tax liabilities | 3,338 | 2,387 |
| Credit and loans | - | 78 |
| Current liabilities | 3,338 | 2 ,465 |
| | | |
| Other financial liabilities | 1,549 | 38 |
| Trade liabilities | 5,119 | 9,442 |
| Income tax liabilities | 204 | 140 |
| Other liabilities | 4,782 | 3,589 |
| | 11,654 | 13,209 |
| TOTAL LIABILITIES | 14,992 | 15,674 |
| TOTAL EQUITY AND LIABILITIES | 49,752 | 66,695 |

Cash Flow Statement.

| (PLN k) | FY 2018 | FY 2019 |
|--|----------|----------|
| Result before tax | 10 410 | (11 182) |
| Adjustments: | (590) | 14 168 |
| Minority interest equity | | |
| Share in profits (losses) in joint ventures | 67 | 66 |
| Amortization & Depreciation | 4 332 | 6 626 |
| Foreign exchange profits (losses) | 533 | (462) |
| Interest | (3) | 141 |
| Write off of expenditures on development projects | 322 | 6 301 |
| Result on investment activities | | |
| Change in receivables | 11 729 | (3 904) |
| Change in liabilities, excluding loans and credits | (15 892) | 4 810 |
| Settlement of costs of share-based payments | - | 588 |
| Share based payment | - | 715 |
| Income tax | (1 678) | (412) |
| Net cash flow from operating activities | 9 820 | 2 967 |

| (PLN k) | FY 2018 | FY 2019 |
|--|----------|----------|
| Repayment of loans granted with interest | - | 140 |
| Interest received | - | 4 |
| Cash from the acquisition of companies | 10 235 | - |
| Acquisition of property, plant and equipment and intangible assets | (423) | (257) |
| R&D expenses | (16 256) | (19 442) |
| Loans granted | (676) | (3 979) |
| Purchase of shares | (52) | (60) |
| Net cash flow from investing activities | (7 172) | (23 574) |
| Capital increase | -1 | 24 700 |
| Expenses related to capital increase | - | (1 522) |
| Proceeds from loans | - | 2 690 |
| Proceeds from factoring | 1 550 | 1 170 |
| Dividends paid | (2840) | - |
| Repayment of loans and borrowings | - | (2 690) |
| Payment of factoring obligations | - | (2720) |
| Interest paid | - | (212) |
| Repayment of leasing | | (2) |
| Net cash flow from financing activities | (1290) | 21 414 |
| Total net cash flow | 1358 | 807 |
| Net foreign exchange differences on cash and cash equivalents | (65) | 129 |
| Opening balance | 1301 | 2 594 |
| Closing balance | 2 594 | 3 530 |



Glossary.

| Term | Abbreviation | Definition | |
|-----------------------------|--------------|---|--|
| Advertisement | Ads | Ads that are displayed in games and mobile apps. | |
| Average Revenue Per User | ARPU | Average income per user in a given time period. | |
| Cost per Install | СРІ | The cost of marketing expenses incurred to acquire one user. | |
| Game as a Service | GaaS | The game production and publishing model based on in-depth data analysis and optimization of key indicators. | |
| Game as a Product | GaaP | The game production and publishing model based mainly on organic growth and advertising revenues. | |
| Gross revenue | | Revenues including platform costs (Google and Apple). | |
| Hard Launch | HL | The moment when the product is made globally available via digital distribution platforms and its official promotion begins. | |
| IAP Purchase | IAP | Micropayments in games. | |
| Lifetime value | LTV | Estimated total revenues generated from a statistic player. | |
| Monthly Active Users | MAU | The number of active users on a monthly basis. | |
| Net revenue | | Revenues excluding platform costs (Google and Apple). | |
| Return on Advertising Spend | ROAS | Reimbursement of expenses incurred for advertising. | |
| Soft Launch | SL | Release of a game for a limited group of recipients and/or on a limited number of platforms to collect ratings, examine end users' reactions to the proposed form and content of the game, and verify key monetization parameters before starting global promotion. | |
| User Acquisition | UA | Player acquisition (paid). | |



THANK YOU FOR YOUR ATTENTION

Relacje Inwestorskie

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