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# Global Data Driven Gaming Business.





# Flexible Business Model - Diversified Sourcing.

#### IN HOUSE & JV DEVELOPMENT

- Successful franchises
- Many Reusable Engines within "CORE" Framework
- Low development costs
- Internal Contests for Developers > Rev Share / Publishing agreements with developers
- MoonDrip JV: Strategic Partnership with Stefan Wang ex Head of Cheetah Mobile – China Publishing











#### 3<sup>RD</sup> PARTY PUBLISHING

- Data Driven Approach
- Focus on Late Stage games with Promising KPI's
- Support & Value Added from BoomBit's Experience

#### SUPERSCALE

- Low Risk source of games with proven KPI's
- Solid Track Record in Running & Scaling GaaS
- International Team of Experts







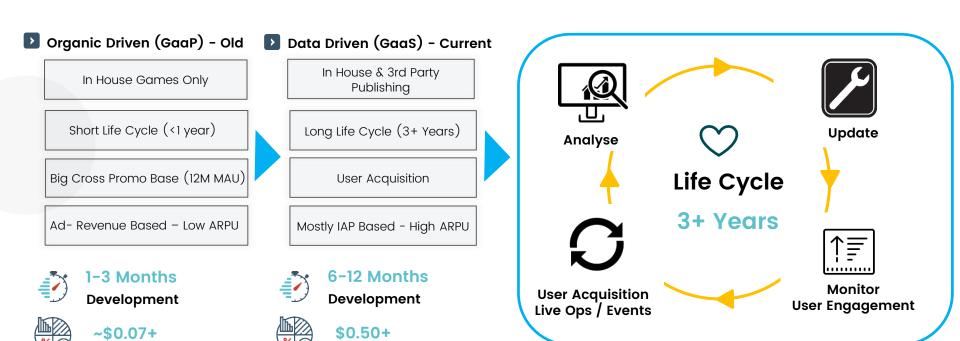




FROGMIND



## Business Model Evolution – Road To 10x Growth.



**ARPU** 



**ARPU** 

# Q1 2019 Highlights.

Switch to GaaS Model Complete in Q1 with 3 profitable GaaS titles live: Tanks A Lot, Darts Club, Tiny Gladiators 2

GaaS contributed to approx. **70%** of Total Revenue in Q1 2019



**7+** NEW GaaS titles to be released in 2019

Total value of the offer: **PLN 35 million** 

PLN 7.9 million

in revenues from platforms in Q1 (increased by 212% vs Q1 2018) 1.5 million MAU

in GaaS Games in Q1 2019 **Debut** on the Warsaw Stock Exchange on May 14th, 2019



# Key Consolidated Financial Data.

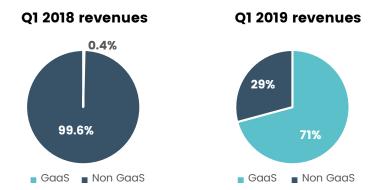
PLN k  Revenue  COGS  Gross result	Q1 2018  16,256  4,336  11,920	8,207 - 6,910 -	<ul> <li>One off transaction in Q1 2018 - sale of Dancing Line and Dancing Ball to Cheetah for PLN 13.1m</li> <li>Higher revenues from ads and IAP in Q1 2019 vs Q1 2018 by PLN 5.3m thanks to GaaS games</li> <li>Stable revenues from other game genres (incl. driving, bridge) at PLN 2.5m per quarter</li> </ul>	COGS increase driven mainly by UA,
G&A Costs*	1,287	1,985 -	Cost base higher in Q1 2019, due to::	platform fees and revshare costs
EBIT	10,633	-688	Group structuring (entities acquired in 2018)     Higher business development costs	
Net result	8,746	-456 <sup>-</sup>	Increased employment costs     Higher accounting and audit costs      Higher CAPEX due to increased      Higher CAPEX due to increased      Higher CAPEX due to increased	No new big releases in Q1 2019     GaaS games not scaled up yet to their
One-off costs related to IPO process and Group structuring	355	200		full potential due to delay in IPO process Part of UA expenses in Q1 2019 not
CAPEX	2,059	5,364 -		covered by revenues yet, due to break even period of approx. 60-90 days

<sup>\*</sup> including other operating income and costs

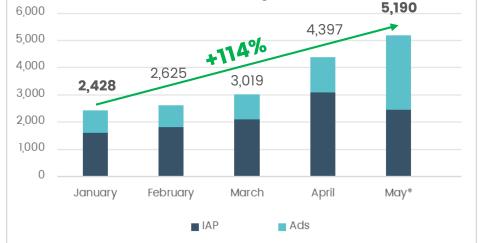
## Q1 2019 Revenues.

#### Q1 2018 and Q1 2019 revenues (PLN k)











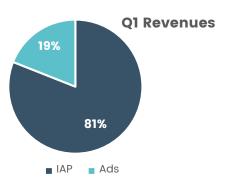
## Our GaaS Games - Revenues.



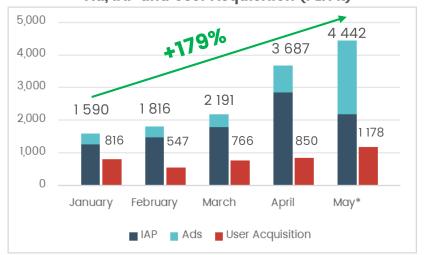








#### Ad, IAP and User Acquisition (PLN k)



#### MAU

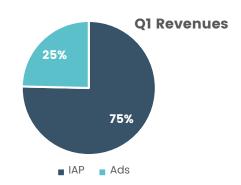




## Our Gaas Games - Darts Club.

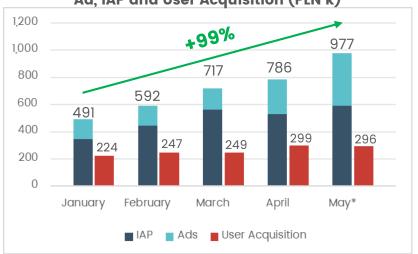


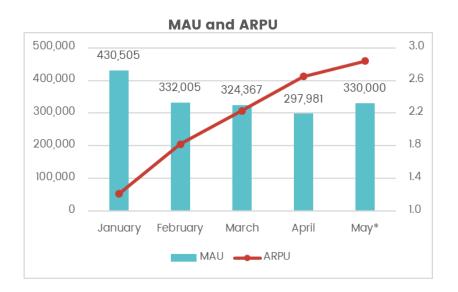
- ARPU increase (135% in January-May) associated with regular game updates and effective Live Ops campaigns that improve the level of monetization
- The game revenues have doubled despite almost the same level of UA spending



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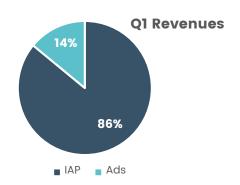
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\* Estimates

## Our GaaS Games – Tanks A Lot!.

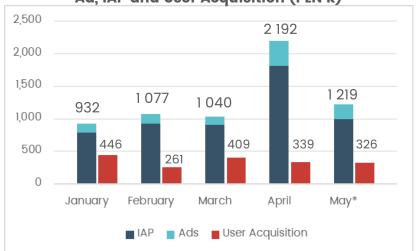


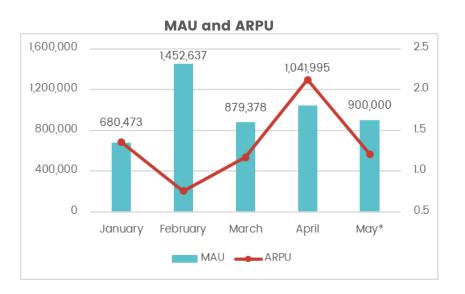
- MAU increase and ARPU decrease in February associated with Google Play feature in low monetization countries (such as Russia, India, Brazil, Turkey)
- Game of the Day at the Apple App Store in China in April (increase in revenues by 111% mom)



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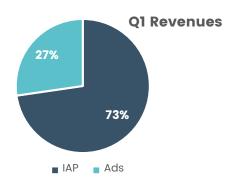


\* Estimates

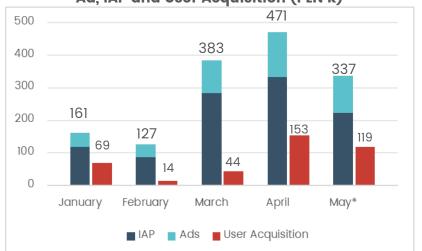
# Our GaaS Games – Tiny Gladiators 2.

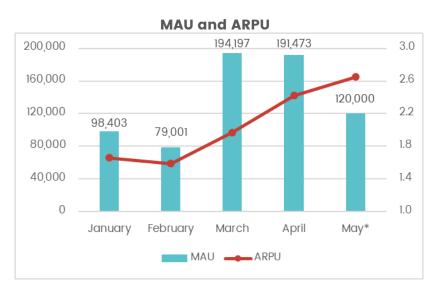


- Lower conversion parameter in May associated with the Google store algorithm, which reduced the number of organic users
- Currently, optimization activities are being carried out (App Store Optimization) in order to return to efficiency from March and April



Ad, IAP and User Acquisition (PLN k)



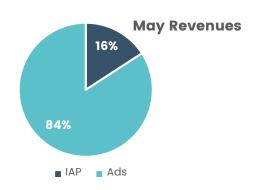


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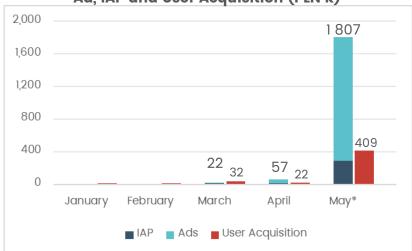
# Our GaaS Games – Coffee Corp.



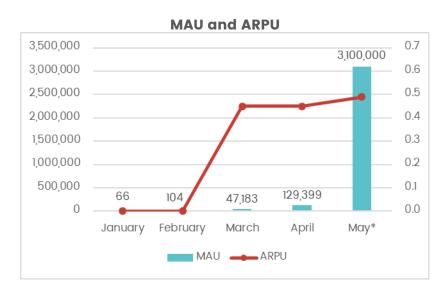
- Hard launch May 8, featuring in Google and Apple stores
- At the moment, 84% of revenues comes from advertising, we are currently working on improving the IAP parameter







\* Estimates





## Our Non GaaS Games - Revenues.













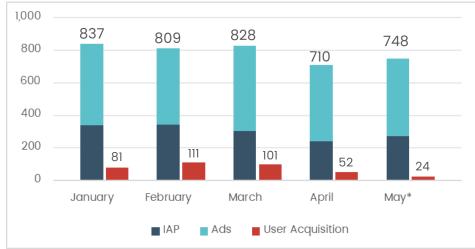




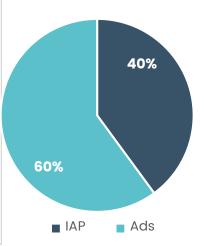


- Stable monthly revenues of approx.
   PLN 700k-800k
- Ads are the main source of revenues
- UA/Revenue ratio at 11,8% in Q1 2019 and 9,4% in 1-5M 2019



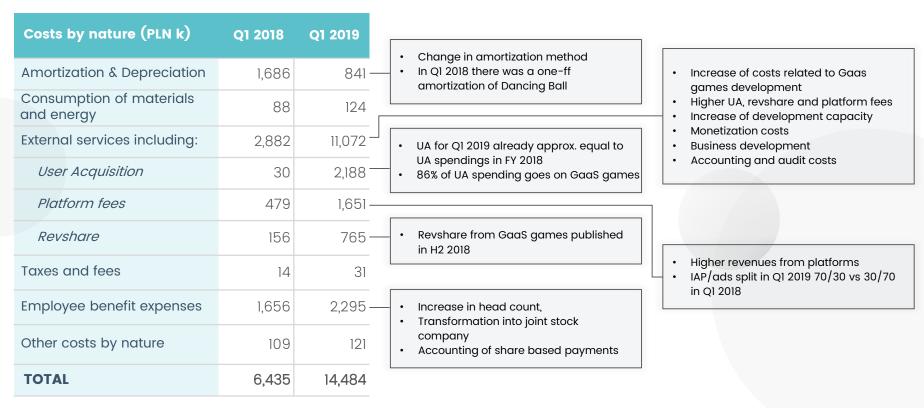


#### Q1 Revenues





## Costs.



37.0% of costs consolidated in Q1 2019 vs 32.0% in Q1 2018



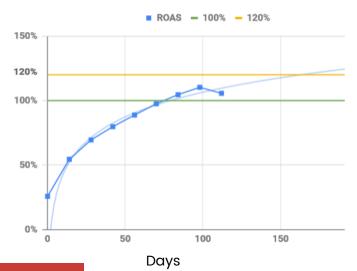
## Our Gaas Games - Net ROAS.



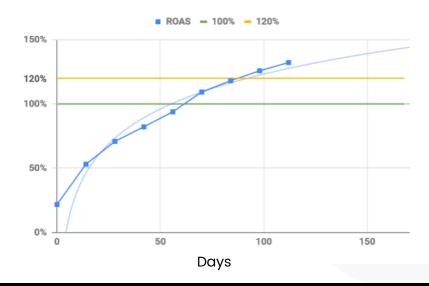
- Total User Acquisition costs: USD +1.2m
- User Acquisition / Revenue ratio: 28%
- ROAS break-even approx. Day 60



#### Tanks A Lot! -Net ROAS curve



#### Darts Club -Net ROAS curve



# Gaas Pipeline.

- 7 new GaaS titles confirmed to be released by the end of 2019
- 4 other In-House GaaS titles in final stages of development
- 5 3rd Party Publishing games in various stages of negotiation

Released Soft Launch Development

















Q2 '19

Q3 '19

Q4 '19

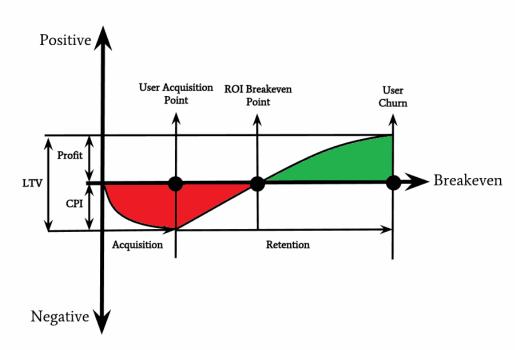
## User Acquisition in GaaS Games - Performance-oriented Approach.

Very different approach compared to traditional marketing campaign mixes.

We spend marketing budget ONLY if we know it will be profitable.

Worst case scenario – we do not spend at all.

#### Paid User Acquisition ROI Model



Źródło: SuperScale

## User Acquisition in GaaS Games - Performance-oriented Approach.

- Hundreds of micro-campaigns (\$100 / day) instead of one big-push
  - Effective stop-loss strategy prevents unprofitable spend
  - Increase spend ONLY on profitable campaigns ensures always profitable spend
- Conservative breakeven goal and budget spend
  - Starting with short break-even goals with low spend, increasing spend and break-even period **ONLY** after proven ROI
- True ROI Big Data Pipeline
  - Transparency of performance on invested capital



Źródło: SuperScale

# SuperScale - Growth Partnerships Business Model.

We deliver profitable growth.

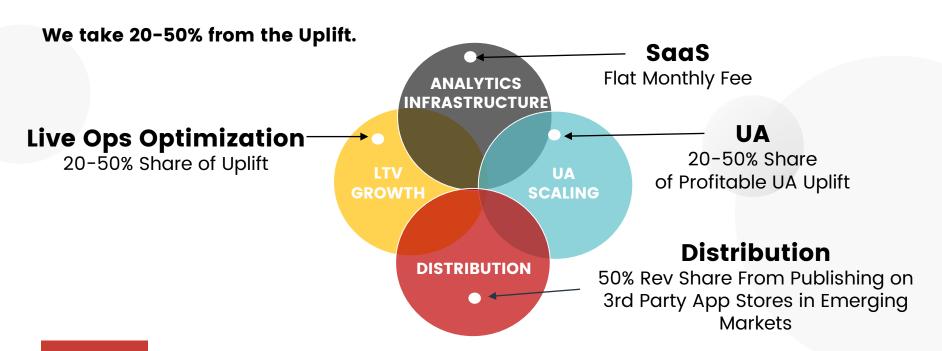












# SuperScale - Growth Partnerships Update.

Q1 2019



**Q2 2019** 

- ✓ Upgraded Business Model from SaaS to SaaS + Profit Share with Existing Clients
- ✓ Signed Analytics / Live Ops UA Deal with FingerSoft
- ✓ Negotiated Analytics / UA deal with Frogmind's Game "Rumble Stars"
- ✓ Negotiated Analytics & UA deal with Traplight's Game "Battle Legion"
- ✓ Profitably scaled & funded UA of Transit King to 6 figure spent in Q1, continuing in Q2

- ✓ Signed Analytics / UA Deal with Frogmind's Game "Rumble Stars"
  - Top 100 Grossing in 63 countries
- ✓ Signed Analytics / UA Deal with Traplight's Game "Battle Legion"
- ✓ New Growth Partnership Deals Signed:
  - "About a Hero" BeeSquare Games
  - Upcoming Game Ragequit Games
  - "Bullet League" Funday Factory
  - "Project Blue Book" Three Gates
  - Upcoming Game Action Reaction
  - Upcoming Game Tater Games

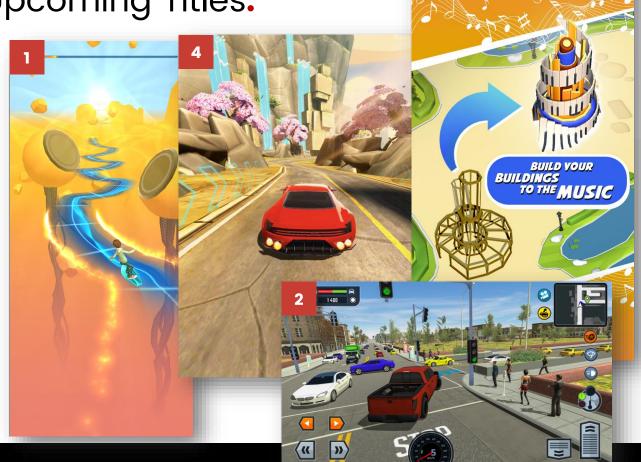
MoonDrip - Upcoming Titles.

1 DANCING DREAMER

2 DRIVING SCHOOL

3 MUSIC CITY BUILDER

4 RACING GAME



# Key Takeaways – Q2 & H2 2019 Outlook.

- 7+ NEW GAAS GAMES TO BE RELEASED
- INCREASE OF UA INVESTMENTS THANKS TO CASH RAISED FROM SHARE ISSUE

## **SUPERSCALE**

- SCALING EXISTING PORTFOLIO
- SIGNING NEW TOP GROSSING TITLES

### **CHINA**

- STARTING UA
   CAMPAIGNS WITH
   LOCAL PARTNERS
- SUPPORTING OF NON GAAS GAMES PRODUCTION THAT GUARANTEES REPEATABLE REVENUES

# **BOOMBIT**

# THANK YOU FOR YOUR ATTENTION!



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# P&L Statement.

(PLN k)	Q1 2018	Q1 2019
Revenues	16,256	8,207
cogs	(4,336)	(6,910)
Gross result	11,920	1,297
G&A Costs	(1,041)	(2,210)
Other operating revenues	-	231
Other operating costs	(246)	(6)
EBIT	10,633	(688)
Financial costs	-	(110)
Share in net profits (losses) in joint ventures	-	217
Income before tax	10,633	(581)
Income tax	(1,887)	125
Net result	8,746	(456)



# **Balance Sheet.**

(PLN k)	31/12/2018	31/03/2019
Fixed assets		
Property, plant and equipment	1,520	1,475
Development expenses	22,488	26,876
Goodwill	13,833	14,437
Investmets in joint ventures	6	284
Other financial assets	205	248
Deffered income tax assets	931	1,109
Other receivables and accruals	1,070	930
	40,053	45,359
Current assets		
Accounts receivable	3,541	5,481
Income tax receivable	910	1,254
Other receivables and accruals	2,180	2,473
Receivables from finance leases	-	-
Other financial assets	474	824
Cash and cash equivalents	2,594	1,348
	9,699	11,380
Assets for sale	-	_
TOTAL ASSETS	49,752	56,739

(PLN k)	31/12/2018	31/03/2019
SHAREHOLDER'S EQUITY		
Equity attributable to the shareholders of the parent company		
Equity capital	6,000	6,000
Capital from the sale of shares above the nominal price	9,205	9,205
Foreign exchange differences on the translation of a foreign entity	619	1,030
Other capitals	1,674	1,674
Retained earnings	8,888	17,283
Financial result of the current period	8,395	(545)
	34,781	34,647
Capital attributable to non-controlling interests	(21)	68
TOTAL SHAREHOLDER'S EQUITY	34,760	34,715
LIABILITIES		
Longterm liabilities		
Deferred income tax liabilities	3,338	3,352
	3,338	3,352
Current liabilities		
Other financial liabilities	1,549	5,423
Trade liabilities	5,119	8,245
Income tax liabilities	204	230
Other liabilities	4,782	4,774
	11,654	18,672
TOTAL LIABILITIES	14,992	22,024
TOTAL SHAREHOLDER'S EQUITY AND LIABILITIES	49,752	56,739



# Cash Flow Statement.

(PLN k)	Q1 2018	Q1 2019
Result before tax	10,633	(581)
Adjustments:	(4,844)	1,674
Share in profits (losses) in joint ventures	-	(217)
Amortization & Depreciation	1,686	841
Foreign exchange profits (losses)	127	306
Interest and share in profits (dividends)	-	71
Change in receivables	13,287	(2,093)
Change in liabilities, excluding loans and credits	(17,904)	3,118
Change in other assets	-	-
Other adjustments from operating activities	-	-
Income tax	(2,040)	(352)
Net cash flow from operating activities	5,789	1,093

(PLN k)	Q1 2018	Q1 2019
Investing activities		
Cash from the acquisition of companies	10,235	-
Acquisition of property, plant and equipment and intangible assets	(220)	(30)
R&D expenses	(2,059)	(5,364)
Loans granted	-	(374)
Purchase of shares	(2)	(60)
Net cash flow from investing activities	7,954	(5,828)
Financing activities		
Proceeds from loans	-	2,690
Proceeds from factoring	-	1,170
Dividends paid	(2,000)	-
Interest	-	(76)
Net cash flow from financing activities	(2,000)	3,784
Total net cash flow	11,743	(951)
Net foreign exchange differences on cash and cash equivalents	(38)	(295)
Opening balance	1,301	2,594
Closing balance	13,006	1,348



# Glossary.

Term	Abbreviation	Definition
Advertisement	Ads	Ads that are displayed in games and mobile apps.
Average Revenue Per User	ARPU	Average income per user in a given time period.
Cost per Install	СРІ	The cost of marketing expenses incurred to acquire one user.
Game as a Service	GaaS	The game production and publishing model based on in-depth data analysis and optimization of key indicators.
Game as a Product	GaaP	The game production and publishing model based mainly on organic growth and advertising revenues.
Gross revenue		Revenues including platform costs (Google and Apple).
Hard Launch	HL	The moment when the product is made globally available via digital distribution platforms and its official promotion begins.
In App Purchase	IAP	Micropayments in games.
Lifetime value	LTV	Estimated total revenues generated from a statistic player.
Monthly Active Users	MAU	The number of active users on a monthly basis.
Net revenue		Revenues excluding platform costs (Google and Apple).
Return on Advertising Spend	ROAS	Reimbursement of expenses incurred for advertising.
Soft Launch	SL	Release of a game for a limited group of recipients and/or on a limited number of platforms to collect ratings, examine end users' reactions to the proposed form and content of the game, and verify key monetization parameters before starting global promotion.
User Acquisition	UA	Player acquisition (paid).